ALTERNATIVE SOCIAL COMPOSITION FUNCTIONS AND THE VOLUNTARY PROVISION OF PUBLIC GOODS

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Abstract

It has traditionally been assumed that the socially available amount X of a public good is the simple sum of the separate amounts x_i produced by the i=1,...,I members of the community. But there are many other possibilities of practical importance. Among them are: (i) Weakest-link rule, where the socially available amount is the minimum of the quantities individually provided, and (ii) Best-shot rule, where the socially available amount is the maximum of the individual quantities. The former tends to arise in linear situations, where each individual has a veto on the total to be provided (e.g., if each is responsible for one link of a chain); the latter tends to arise where there is a single prize of overwhelming importance for the community, with any individual's effort having a chance of securing the prize.

In comparison with the standard Summation rule of ordinary public-good theory, it is shown that underprovision of the public good tends to considerably moderated when the Weakest-link rule is applicable, but aggravated when the Best-shot rule is applicable. In time of disaster, where the survival of the community may depend upon each person's doing his duty, the conditions for applicability of the Weakest-link rule are approximated. This circumstance explains the historical observation that disaster conditions tend to elicit an extraordinary amount of unselfish behavior.

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Anarchia is a perfectly circular island, and each citizen owns a wedgeshaped slice (not all equal) from the center to the sea. Like Holland, Anarchia is protected by dikes from occasional storms that threaten to flood the land. But since Anarchia has no government, everyone makes his own decision as to how high a dike to build. While the height of each citizen's dike is perfectly visible to all, the customs of Anarchia forbid enforcement of any threat, inducement, or contract whereby some parties might influence the choices of others. In times of flood the sea will penetrate the sector belonging to whichever citizen has constructed the lowest dike, but the topography of Anarchia is such that no matter where the sea enters, damage will be suffered equally over the whole island. The economists of Anarchia have long realized that flood-protection for their island is a public good. Many centralized schemes for motivating individuals to build dikes of the socially optimal height have been discussed, but Anarchia's citizens find any such social planning intolerable. It so came about, however, that the United Nations generously paid for an analysis of the situation by the well-known international consulting firm of economists, Arthur "Dam" Little & Co. To everyone's surprise, the conclusion was that Anarchia's citizens have voluntarily invested in dikes (and therefore have provided themselves with the public good of flood-protection) to almost exactly -- 98.17%, to be exact -- the socially efficient amount.

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A. ALTERNATIVE SOCIAL COMPOSITION FUNCTIONS

Public goods, by definition, have a peculiar feature on the demand side: the amount produced, however determined, is equally available for concurrent consumption by all members of the community. Our standard models have assumed, however, that there is nothing at all special on the supply side, in the social technology for the production of public goods.

More specifically, it has always been assumed that the socially available amount X of a public good is nothing but the simple sum of the separate amounts \mathbf{x}_i produced by the i=1,...,I members of the community. But many other possibilities come to mind. I shall speak of these alternative possibilities as social composition functions, i.e., as different possible ways of amalgamating individual productions into social availabilities of a public good.

I will concentrate on three especially simple cases:

SOCIAL COMPOSITION FUNCTIONS

(1)
$$X = \frac{\Sigma}{4} x_{4}$$
 Summation Rule

(2)
$$X = \min_{i}(x_{i})$$
 Weakest-link Rule

(3)
$$X = \max_{i}(x_i)$$
 Best-shot Rule

Imagine a team markmanship contest. Suppose that the payoff in the form of glory goes as a public good to all the members of the winning team, collectively. Now, it is perfectly easy to imagine that the relevant social composition function, the formula for calculating a team's score, might be (among many other possibilities) any one of the three rules above: the team declared the winner might be the one with the best total score, or the highest minimum score (the best of the individual marksmen's worst shots), or the highest maximum score (the best single shot).

While in this illustration the alternative social composition functions represent contrived formulas for judging a social pastime, other examples can be instanced that correspond to "natural" environmental payoff structures. The Anarchia fable is an instance of the Weakest-link Rule. More generally, the Weakest-link Rule approximates a wide variety of "linear" situations where each member of a social group successively has a kind of veto power over the extent of collective achievement. E.g., if each member is responsible for one link of a chain. As for the Best-shot Rule, imagine a number of anti-missile batteries ringing a city, firing at a single incoming nucleararmed ICBM, where destruction for all will be the consequence if the enemy device gets through the defensive ring. Then, for all practical purposes, the only relevant question is whether the best defensive shot is good enough to destroy the incoming bogey. Or a logically similar situation: the supporters of two claimants to the throne might engage in battle, with all the combatants on each side instructed to aim exclusively to kill the rival pretender.

As a different kind of example, consider the "natural economy" of families. In modern evolutionary-genetic theory, the behavior of animals is ultimately determined by the need to maximize reproductive survival.

For a diploid organism, survival of an offspring represents a public good for its two parents. Since parents share equally in the genetic heritage of their offspring, any genetic payoff to the father due to enhanced offspring survival is equally an achievement for the mother, and vice versa. If father and mother forage separately for food, nutritional success for offspring might essentially depend only upon the total of the calories they bring back to the nest (Summation Rule). Or, perhaps mother and father

forage for distinct nutritional elements needed in fixed proportions by the offspring (Weakest-link Rule). Or, more fancifully, the distinct elements may be equally useful but incompatible, rather like pickles and ice cream, so that the offspring will feed only on the larger of the two loads brought home by the two parents (Best-shot Rule).

Of course, all kinds of intermediate cases and combinations can be imagined. Social composition functions observed in practice may well involve strands of all three rules mentioned above, as well as of others not yet identified. Not the best shot or the highest total but the top decile, or the total of the best three shots, or the average of the best and worst shots (and so on in indefinite variety) might be the relevant scoring rule. And there may be trade-offs: an excellent best-shot might partially compensate for a mediocre total, or vice versa. When we think of the variety of collective enterprises — families and nations and armies and firms — and the vast range of their associated activities, we can realize how descriptively incomplete has been our standard assumption that all social composition functions take the form of simple summation.

B. EFFICIENT AND EQUILIBRIUM SOLUTIONS -- SUMMATION VERSUS WEAKEST-LINK

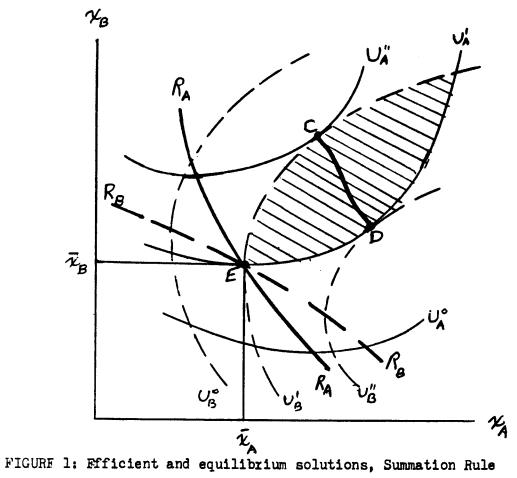
In this Section I will examine Nash-Cournot equilibrium outcomes versus
efficiency conditions for provision of public goods, comparing the standard
Summation Rule situation with the Weakest-link Rule of our Anarchia fable.

In making the comparison it will be helpful first to construct a somewhat novel diagrammatic illustration of the standard public-good solution -- for a simple world of two individuals A and B. In Figure 1, \mathbf{x}_A on the horizontal axis represents A's production of the public good

while \mathbf{x}_B on the vertical axis represents B's contribution. A's indifference curves $\mathbf{U}_A^0, \mathbf{U}_A^1, \mathbf{U}_A^1, \dots$ on these axes are drawn solid, while B's $\mathbf{U}_B^0, \mathbf{U}_B^1, \mathbf{U}_B^1, \dots$ are shown as dashed. The shapes of the \mathbf{U}_A curves can be explained as follows. First of all, other things equal an increase in \mathbf{x}_B always benefits A, hence any move North in the diagram gets A onto a higher indifference curve. Moving East, on the other hand, means that for given \mathbf{x}_B individual A is producing a larger amount of the public good. He will derive some marginal-utility benefit from doing so, but will also incur a marginal cost. It is reasonable to suppose that as he increases \mathbf{x}_A from zero at the vertical axis, utility at first rises but ultimately begins to fall. These conditions dictate the shapes of the \mathbf{U}_A curves in the diagram. A corresponding argument explains the shapes of the \mathbf{U}_B curves.

Evidently, for any given \mathbf{x}_{B} , the optimum \mathbf{x}_{A} will be found where the associated \mathbf{U}_{A} curve is horizontal. Hence, under Nash-Cournot assumptions, a Reaction Curve \mathbf{R}_{A} can be passed through all these points of horizontality; the curve \mathbf{R}_{A} shows A's chosen output of the public good, given B's output. The negative slope of \mathbf{R}_{A} reflects the fact that B's production of the public good substitutes for A's own production in A's utility function. Hence diminishing marginal utility for A's own production of the public good sets in earlier, the larger is \mathbf{x}_{B} .

It may be helpful to introduce some symbolism at this point. Individual i=A,B is maximizing $U_i(X,y_i)$, where $X \equiv x_A + x_B$, and y_i represents his consumption availability of an ordinary private good. His choice between x_i and y_i is constrained by some production function $Q_i(x_i,y_i) = 0$. Then the private optimality solution can be written in two alternative self-explanatory notations as:



$$\frac{dy_{i}}{dX}\bigg|_{U_{i}} = \frac{dy_{i}}{dx_{i}}\bigg|_{Q_{i}} \tag{1a}$$

or,
$$MRS_{1}(X) = MC_{1}(x_{1})$$
 (1b)

Given our standard assumptions about the shapes of the Marginal Rate of Substitution (MRS) and Marginal Cost (MC) functions, a rise in \mathbf{x}_B tends to lower MRS_A(X) without affecting MC_A(\mathbf{x}_A) — assuming, as we usually do, that the individuals' production functions are not interdependent. A's indifference—curve slope on \mathbf{x}_A , \mathbf{x}_B axes in Figure 1 can be written: 2

$$\frac{\mathrm{d}\mathbf{x}_{\mathbf{B}}}{\mathrm{d}\mathbf{x}_{\mathbf{A}}}\bigg|_{\mathbf{U}_{\mathbf{A}}} = -\frac{\partial \mathbf{U}_{\mathbf{A}}/\partial \mathbf{x}_{\mathbf{A}}}{\partial \mathbf{U}_{\mathbf{A}}/\partial \mathbf{x}_{\mathbf{B}}} = -\frac{\mathrm{MRS}_{\mathbf{A}}(\mathbf{X}) - \mathrm{MC}_{\mathbf{A}}(\mathbf{x}_{\mathbf{A}})}{\mathrm{MRS}_{\mathbf{A}}(\mathbf{X})}$$
(2)

Since upon moving North in the diagram $MRS_A(X)$ tends to decrease and $MC_A(x_A)$ remain unchanged, the indifference curve slope becomes less negative or more positive. Thus, the indifference-curve minima shift to the left, explaining the negative slope of the R_A curve as asserted above.

For the other individual, we have.

$$\frac{\mathrm{dx}_{\mathrm{B}}}{\mathrm{dx}_{\mathrm{A}}}\bigg|_{\mathrm{U}_{\mathrm{B}}} = -\frac{\partial \mathrm{U}_{\mathrm{B}}/\partial \mathrm{x}_{\mathrm{A}}}{\partial \mathrm{U}_{\mathrm{B}}/\partial \mathrm{x}_{\mathrm{B}}} = -\frac{\mathrm{MRS}_{\mathrm{B}}(\mathrm{X})}{\mathrm{MRS}_{\mathrm{B}}(\mathrm{X}) - \mathrm{MC}_{\mathrm{B}}(\mathrm{x}_{\mathrm{B}})}$$
(3)

A corresponding argument explains the negative slope of individual B's Reaction Curve $\mathbf{R}_{\mathbf{R}}$.

Evidently, the Nash-Cournot solution is at point $E = (\bar{x}_A, \bar{x}_B)$ in Figure 1, the intersection of the two Reaction Curves. (The equilibrium is stable if, as shown here, the R_A curve is absolutely steeper than the R_B curve.) Equally evidently, this equilibrium is not efficient. In fact, the shaded portion of the diagram pictures the familiar region of mutual advantage.

The curve CD is the portion of the contract curve (set of mutual indifference-curve tangencies) included within the region of mutual advantage, and the efficient solution must lie on this curve. The mutual-tangency condition can be written:

$$\frac{MRS_{A}(X) - MC_{A}(x_{A})}{MRS_{A}(X)} = \frac{MRS_{B}(X)}{MRS_{B}(X) - MC_{B}(x_{B})}$$
(4)

Imposing the additional necessary condition for efficiency that $MC_A = MC_B$, this reduces to the familiar:

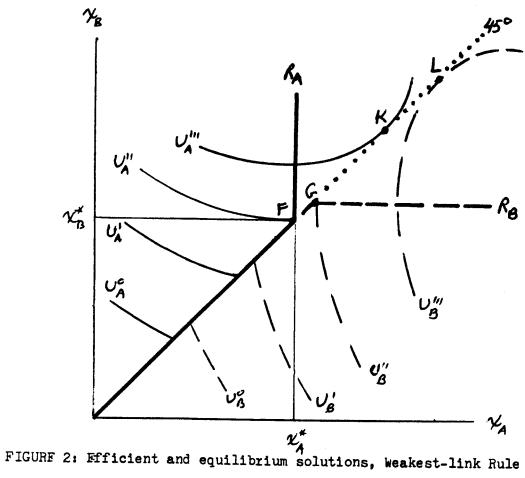
$$MC_{\mathbf{A}}(\mathbf{x}_{\mathbf{A}}) = MC_{\mathbf{B}}(\mathbf{x}_{\mathbf{B}}) = \frac{\Sigma}{1} MRS_{\mathbf{A}}(\mathbf{X})$$
 (5)

That is, for efficiency in the production of a public good, each producer should set the Marginal Cost of his output equal to the <u>sum</u> of the individuals' separate Marginal Rates of Substitution. This condition will be met only by a subset of the points, or perhaps only by a unique point, within the range CD of the contract curve in Figure 1.

With this standard solution for the Summation Rule of social composition as background, now consider the Weakest-link Rule of the Anarchia fable.

Figure 2 is constructed on the same principles as Figure 1. However, the 45° line where $x_A = x_B$ now plays an important role. In drawing individual A's indifference curves (solid) we clearly need only consider the region where $x_A \leq x_B$: A would never choose to produce more output than B does, since he would incur additional costs without generating any benefits for anyone under the social composition function $X = \min(x_A, x_B)$. And similarly, B's indifference curves (dashed) are shown only in the region where $x_B \leq x_A$.

Consider A's indifference curves $U_A^0, U_A^1, U_A^0, \dots$ Equation (2) continues to define their slopes. But within the interesting region Northwest of the 45° line, along any vertical line the slopes now will be the same -- since



MC_A(x_A) depends only on x_A, while MRS_A(X) remains unchanged when X = min(x_A,x_B). For low levels of utility, A's indifference curves will have negative slope where they contact the 45° line, but eventually a point F will be reached where the contact occurs at a horizontal indifference-curve slope. Between points F and K in the diagram, contact occurs along a positive-sloped portion of the indifference curve. And, finally, above K, indifference curves will not touch the 45° line at all. Correspondingly for individual B: below point G the indifference curves have negative slope where they contact the 45° line; above point G, they have positive slope; while above point L they do not touch the 45° line at all.

As for the Reaction Curves, it will be evident that R_A must lie along the 45° line until point F is reached, after which it becomes vertical. A similar analysis for individual B indicates that R_B must also at first overlie the 45° line. But eventually, at the point G where a vertical-sloped indifference curve contacts the 45° line, the R_B curve becomes horizontal.

Under the strict logic of the Nash-Cournot equilibrium concept, the outcome may equally well fall anywhere along the entire range where R_A and R_B both overlie the 45° line, that is, anywhere in the range OF. (Note that F corresponds to the preferred X on the part of the individual <u>least desirous</u> of the public good, relative to its private Marginal Cost to him.) I want to argue, however, that in the spirit of "rational expectations" we would expect to find the final equilibrium at point F, the upper limit of this range, where $X = x^*$. While all the potential equilibria along OF are possible, there is a gain to all parties the nearer the outcome is to point F. Apart from the possibility of learning via repeated play of the

game, it is not difficult to imagine a dynamic that would lead directly to this solution. Specifically, if the players moved in sequence, the first player (A, let us say) would "rationally" pick output $\mathbf{x}_A = \mathbf{x}^*$ in the confident belief that player B would then follow his lead. If B were the first player, knowing A's situation he would also choose point F. So long as the choices are visible, the economic logic leading to the solution at F seems compelling. It should be noted, also, that this outcome is not vulnerable to the Prisoners' Dilemma paradox. In the Prisoners' Dilemma, once having achieved a mutually profitable outcome it pays each party to "defect". Here defection is not an issue -- the cooperative outcome at F is perfectly stable, if it can only be achieved in the first place.

The (modified) Nash-Cournot equilibrium, then, can be said to be where all parties produce output X = x* such that:

$$MC_{\mathbf{i}}(\mathbf{x}_{\mathbf{i}}^{*}) = MRS_{\mathbf{i}}(\mathbf{x}_{\mathbf{i}}^{*}) \qquad \text{for some } \mathbf{i} \in I$$
and
$$MC_{\mathbf{j}}(\mathbf{x}_{\mathbf{j}}^{*}) \leq MRS_{\mathbf{j}}(\mathbf{x}_{\mathbf{j}}^{*}) \qquad \text{for all } \mathbf{j} \neq \mathbf{i}.$$
(6)

Note: Individual i is the one who <u>first</u> hits the equality in the upper equation.

As for the <u>efficient</u> solutions, inspection of Figure 2 will make it clear that these all lie along the 45° line in the range between points K and L — which corresponds to the portion of the contract curve within the region of mutual advantage. Along the 45° line below K, both parties move onto higher indifference curves the closer they get to K. Similarly, above point L there is a mutual gain as the parties move down toward L. Along the segment KL, however, neither can gain without some loss being imposed

upon the other party. Within KL, a subset or possibly a unique point will also meet the production condition:

$$\frac{\sum_{i} MC_{i}(x_{i}) = \sum_{i} MRS_{i}(x_{i})$$
 (7)

C. THE EXTENT OF VOLUNTARY PROVISION -- DISCUSSION

Is there reason to believe that, under the Weakest-link Rule, voluntary provision of the public good will more nearly approximate the efficient amount?

The first point to note from Figures 1 and 2 is that, for both Summation and Weakest-link Rules, under-provision is to be anticipated. Nor is it immediately obvious that the extent of under-provision should be systematically greater in either case -- so long as we stick to the 2-party interaction pictured in the diagram. I want, however, to examine the systematic effect of two sorts of variation: (1) When we allow the parties to have distinctly unequal "weights" within the social total. (2) When we allow the number of independent interacting parties to increase.

Effect of unequal weight: For the standard Summation Rule case, it is a well-known result that there tends to be "exploitation of the great by the small." That is, larger members of social groups more than carry their share, at least comparatively speaking. As a corollary, the more unequal the degree of greatness, the more the total provision will be. Despite the force of this argument, however, inequality does not have very great impact upon under-provision unless the disparity of weight becomes very large indeed.

Under the Weakest-link Rule, inequality of weight has essentially no effect upon the outcome. The reason is that, in both equations (6) and (7), a large-size individual i can be expected to have both high MC_i and high MRS_i, for given x_i. In Anarchia, suppose one person has a large

wedge-shaped slice and another only a small slice of the island. For the former, the larger perimeter makes it more costly to add a marginal inch to the height of his sector of the dike -- but correspondingly, the larger area of his sector raises the benefit to him of another inch added to dikes all around.

Effect of larger numbers: Under the standard Summation Rule situation, it is well-known that in the Nash-Cournot equilibrium: (1) total production X of the public good rises as the population size I grows, but (2) the absolute and relative under-provision also increases with I. (These results follow if neither the public good nor the private good is inferior.) Intuitively, think of a typical individual A in Figure 1 where B represents "everyone else". When others provide more of the public good, individual A now being in effect wealthier will want to consume more X, as well as more of the private good. Then his Reaction Curve $R_{\overline{A}}$ will have negative slope $(x_A^{}$ falls as $x_B^{}$ rises) but its absolute slope will be greater than unity $(x_A + x_B \text{ rises as } x_B \text{ rises.})$ As X rises with increasing population size I, the typical individual A finds himself almost saturated with the public good X, and hence relatively unwilling to sacrifice consumption of the private good to generate even more X. We can say that A's weight in the social total relative to "everyone else" diminishes; being small, he will "exploit the great" by cutting x_A back almost one-for-one as x_R rises (the slope of his Reaction Curve approaches -1). But in the efficiency condition of equation (5), the rising Σ MRS, on the right-hand-side as I increases dictates that each individual i should increase his output x, -- whereas, we have just seen, our typical individual A will want to decrease his output. So the degree of under-provision will rise sharply as numbers increase.

The result for the Weakest-link social composition function is quite different. The degree of under-provision may increase, but if so only weakly as I increases. Equation (7) says that the efficient social output X will tend to be unchanged as I increases, since the summations on both left-hand-side and right-hand-side of the equation rise more or less equally. Equation (6) indicates that the actual output will surely be unchanged, except when one of the new entrants is less desirous of the public good (relative to his private Marginal Cost) than the least desirous old member of the population. If the populations, old and new, were quite uniform there would be no change at all, but with heterogeneous populations there would remain some tendency for increased underprovision as I rises. Intuitively, think of each individual as supplying a link in a linear chain, whose strength is the public good enjoyed by all. If all individuals had identical Marginal Cost MC and Marginal Rate of Substitution MRS, adding another link would not affect either the equilibrium strength or the efficient strength of the chain. However, as a second approximation, a new entrant relatively undesirous of strength would tend to reduce the equilibrium amount provided relative to the efficient amount.

D. THE BEST-SHOT RULE

I will discuss the third social composition function, the Best-shot Rule, only briefly. Recall that here the social total X of the public good represents the <u>largest</u> of the individual contributions $\mathbf{x_i}$.

In the 2-party case, if we suppose as a first approximation that the individuals are identical, each would surely want to escape the burden -- leaving the other to bear the cost. But if the parties diverge sufficiently

in desire for the public good (relative to its private cost), the one most desirous will very likely end up being the provider. It is difficult to set up a plausible dynamic leading to a definite equilibrium under visible conditions, 8 however.

The efficient solution has two parts: choosing the low-cost supplier, and determining the quantity he produces. We can say:

For some individual k such that $TC_k(x_k) \leq TC_j(x_k)$ for all $j \neq k$:

$$MC_{k}(x_{k}) = \sum_{i} MRS_{i}(x_{k})$$
and $x_{j} = 0$, for $j \neq k$. (8)

The output should be produced by the individual whose Total Cost ${}^{\rm TC}_{\rm k}$ is lowest, and the amount provided should be such that his Marginal Cost ${}^{\rm MC}_{\rm k}$ equals the sum of all the Marginal Rates of Substitution ${}^{\rm MRS}_{\rm i}$. (There may be more than one productive arrangement meeting these conditions.) But it is immediately clear that the actual provision will not get anywhere near this. Even if the most efficient producer were to become the single generator of the public good for the entire community, he would clearly produce only to the point where Marginal Cost equalled his individual Marginal Rate of Substitution:

$${}^{MC}_{k}(x_{k}) = {}^{MRS}_{k}(x_{k})$$
(9)

As numbers increase, the amount provided might rise slightly whenever a new entrant turns out to be the new low-cost provider. Nevertheless, it is clear that as I grows the Best-shot Rule leads to drastically and increasingly unsatisfactory outcomes.

E. SUMMARY AND REMARKS

In the provision of public goods, our standard textbook assumption — that the amount X socially available is simply the sum of the private amounts x_i individually produced — is only one of a number of possible important social composition functions. Two other social composition functions were selected for comparative investigation: under the Weakest-link Rule, the socially available quantity corresponds to the minimum of the individual x_i, while under the Best-shot Rule the social availability X corresponds to the maximum of the x_i. It was shown that each of the three functions applies to important types of social phenomena. Furthermore, other public-good situations correspond to mixtures of composition functions or to more complicated functions than were discussed here. Consequently, exclusive concentration upon the Summation Rule situation has led to a seriously distorted view of the private provision of public goods.

Each of the three social composition functions leads to a distinct pattern of provision of X, and in particular of underprovision of the public good as population size I increases. Without pretending to any degree of rigor, overall results are roughly summarized in Figure 3. The bold curves indicate the general trend of the efficient social total of X as population size I grows, while the faint curves indicate the equilibrium provision. The solid pair of curves indicate the working of the Summation Rule, the dashed pair stands for the Weakest-link Rule, and the dotted pair the Best-shot Rule. At I = 1, the public good is of course merely a private good; all curves coincide along the X-axis where I - 1 = 0.

When the social composition function for public goods follows the standard textbook Summation Rule situation (solid curves), efficient

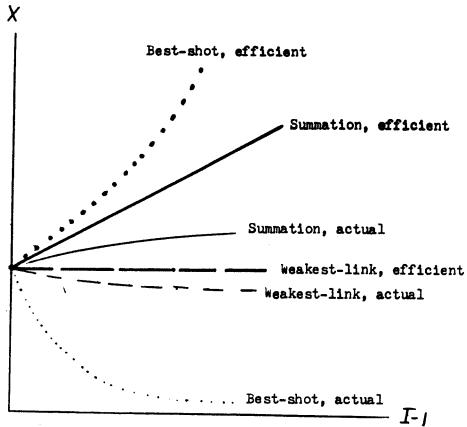


FIGURE 3: Trend of efficient and actual solutions as population grows

provision rises rapidly with I but actual provision only very slowly, hence absolute and relative underprovision of the public good tend to increase strongly with numbers. When the social composition function follows the Weakest-link Rule (dashed curves) -- i.e., when the socially available amount X is the minimum of the amounts privately produced -- the efficient amount tends to remain unchanged as I grows while the actual equilibrium provision may fall slowly as I increases. Underprovision is mild, particularly when the population is homogeneous. (In fabled Anarchia, underprovision was alleged to amount to just 1.83%, a figure selected for dramatic rather than veridical illustration.) Finally, when the social composition function follows the Best-shot Rule (dotted curves) -- i.e., when the socially available amount X is the maximum of the quantities privately produced -- efficient provision rises very sharply with I, while actual provision falls rapidly to a rather low level and then remains substantially constant. Clearly, underprovision is the most severe in this case.

I will conclude with a possibly significant application of the ideas proposed here. 9

Observers of human behavior in disaster situations have repeatedly been struck by the degree of cooperation and self-sacrifice that these tragic events typically elicit. Refugees are often sheltered gratis in private homes, while food, blankets, medical services and the like flow copiously into the stricken area. An interesting observation: after the Alaskan earthquake of 1964, suppliers of essential goods and transport services actually reduced rather than raised their prices. ¹⁰ Furthermore, this is not merely a matter of assistance coming from outside: the victims themselves often display a remarkable degree of restraint and mutual cooperation. In the Alaskan case, for example, the purchasers of low-priced

essential goods refrained from hoarding and took no more than an equitable quantity. Reports of a similar tenor have been made about the Halifax explosion of 1917, the New York power blackout of 1965, 2 and more generally about the bombing disasters of World War II. 3 The sociologist C.E. Fritz (1961) has contended that shared communal disaster is a unifying experience without equal.

To explain these phenomena, Dacy and Kumreuther argued that disaster brings forth an increase in "community feeling." De Alessi (1975) pointed out that we need not call upon a shift of the utility function; the evidence is consistent simply with a movement on a given utility map. In particular, potential donors with a positive "taste" for charity now find new groups of impoverished targets for benevolence.

Without necessarily disagreeing with these explanations, so far as they go, I want to call attention to the public-good aspect of the problem. The alliance we call society, normally not in danger of collapse, is threatened in time of disaster. In these circumstances, alliance-supportive activities of individuals, such as cooperativeness and self-sacrifice, become an important public good. But, I also want to argue, a public good in large part describable in terms of our Weakest-link social composition function. To some extent, in time of disaster we are all like soldiers manning a rampart, or like citizens plugging holes in the dikes, and it is not absurd to imagine that even one man can make an enormous difference. In the Alaskan case, each person could reason that even a single individual's selfish behavior could trigger a hoarding explosion from which all would lose.

It also appears, however, that good behavior in time of disaster represents a somewhat fragile equilibrium. Soldiers manning the front line

may stand fast, but they may also break and run away. Or someone in Alaska might have reasoned: "Since almost anyone is likely to start a hoarding spiral, I might as well get an early start myself." Under enough pressure, the public-good aspect of the situation breaks down. If the defensive rampart is doomed anyway, heroism is pointless, and sauve qui peut the only reasonable course.

On this theory, the "goodness" of behavior to be expected in disaster will vary with the magnitude of the threat to the social alliance. If the threat is small, as in normal times, alliance-supportive behavior is still a public good but the social composition function is likely to be the standard Summation Rule; in the absence of compulsion, individuals will underprovide cooperative behavior. As the threat grows to a certain critical level, where the balance hangs by a hair so that even a single person's actions may well determine the outcome, the social composition function becomes the Weakest-link Rule -- alliance-supportive behavior is maximized. But once the balance is perceived to be swinging the other way, once the dike seems to be breaking, there is no public good to be achieved any more, and the collapse of good behavior is likely to be swift.

FOOTNOTES

¹Similar diagrammatics are employed, for a somewhat different purpose, in my "Natural Economy Versus Political Economy" (1978).

$${}^{2}\text{More explicitly:} \begin{array}{c|c} \frac{dx_{B}}{dx_{A}} & \frac{\partial U}{\partial X} \frac{dX}{dx_{A}} + \frac{\partial U}{\partial y_{A}} \frac{dy_{A}}{dx_{A}} \\ & = -\frac{\partial U}{\partial X} \frac{dX}{dx_{A}} + \frac{\partial U}{\partial y_{A}} \frac{dy_{A}}{dx_{A}} \\ & = -\left(1 + \frac{dy_{A}}{dx_{A}} \frac{\partial U/\partial y_{A}}{\partial U/\partial X}\right) \\ & = -\left(1 - MC_{A}/MRS_{A}\right) \\ & = -\frac{MRS_{A} - MC_{A}}{MRS_{A}} \end{array}$$

³Lacking this knowledge, B might tentatively choose point G, but then would dismantle or liquidate his "excessive" output after A's choice of point F.

⁴If the choices are not visible (e.g., if no citizen of Anarchia could observe the height of other citizens' dikes), the problem becomes more complex. Presumably, some kind of probabilistic mixed strategy will become privately optimal. (A logically parallel example, though for a much simpler binary-strategy rather than continuous-strategy interaction, is the "Battle of the Sexes" game analyzed by Luce and Raiffa [1957], pp. 90-94.) Such a situation will probably lead to a greater shortfall of output in comparison with the efficient solution. Of course, under the Summation Rule as well, invisibility may lead to a greater shortfall of output.

⁵A somewhat related issue is discussed in Luce and Raiffa (1957), pp. 106-107. In a game with multiple Nash equilibria, those equilibria with

payoffs inferior for both players to the payoffs of some other strategy pair are termed 'jointly inadmissible." In our situation the equilibrium along the 45° line short of point F are all dominated by point F, and so are jointly inadmissible. On the other hand, as is evident from the Figure 2 diagram, point F itself is jointly inadmissible in view of the possibility of outcomes even higher up on the 45° line. Thus, like the Prisoners' Dilemma, the game pictured here does not have what Luce and Raiffa call a solution in the strict sense. But the equilibrium at F, like the "uncooperative" solution for the Prisoners' Dilemma, seems entirely stable.

⁶Olson (1965), p. 28a.

⁷ See Chamberlin (1974 and 1976).

⁸As under the Weakest-link Rule, we would expect invisible interactions to lead to choice of a mixed strategy by each party.

⁹These ideas derive in part from my "Disaster Behavior: Altruism or Alliance?" (1975 [1967]) and from the discussion in De Alessi (1975).

¹⁰Dacy and Kunreuther (1969). To underline the anomalous element for conventional theory, truck rates to Alaska were lowered only for those commodities that could <u>not</u> be conveniently shipped by boat -- the competitive mode of transport!

¹¹Prince (1920).

¹² Rosenthal and Gelb (1965).

¹³Iklé (1958).

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